

Annual Report

2022



Table Of Contents

04

Vision & Mission

06

Acronym

08

Message from the
Partners & Executive
Board

10

Message from
Executive Director

12

2022 Highlight
in Number

14

Advancing
Environmental
Sustainability

16

Introduction

17

Highlight

18

Preventing Fires in
the Peat Forest

19

Empowering
communities around
peatlands

20

Conservation of
Rimba Forest
Ecosystem Corridor
(Riau-Jambi-West
Sumatra)

21

Encouraging Forest
Management by
Local Communities

22

Increasing Community
Resilience Against
Climate Change



28

Enhancing Transparency in the Implementation of the Acceleration of Sustainable Development in Land Papua through Multi Stakeholders Approach

29

Increasing Capacity to Run Climate Change Campaigns on Social Media

30

Securing Democracy & Civil Rights

32

Introduction

34

The Regional Anti-Corruption Conference for Law Enforcement Professionals in Southeast Asia

35

Integrity & Anticorruption

36

Asset Tracing, Recovery Governance and Accountability in Environmental Crimes and Corruption

37

Civic Engagement in Monitoring the Use of Funds for Covid-19 Recovery

38

Encouraging the Strengthening of the Rule of Law in Asia Pacific

39

Transparency and Accountability Network

40

ESTUNGKARA

42

Knowledge Management

44

Introduction

45

Highlight

46

Strengthening Regional Development Evaluation Through Governance

47

Think Tanks Collaboration to Conduct Effective Climate Action

48

Strengthening Regional Development through Governance project

49

Initiatives and Publications

56

People, Office & Financial Management

58

Staffing Developments & Procurement

59

Finances Management

60

ANNEX

62

Our Organisation Chart

64

Our People

68

Our Donors & Partners

70

Our Projects

72

Memorandum of Understanding (MoU) & Cooperation Agreement (CA) Signed

74

Financial Report



Good governance is participatory, consensus-oriented, accountable, transparent, responsive, effective and efficient, equitable, and inclusive and follows the rule of law.

It assures that corruption is minimized, the views of minorities are taken into account and that the voices of the most vulnerable in society are heard in decision-making.

Vision:

A fair, democratic, and prosperous Indonesia built on sustainable good governance principles and practices

Mission:

1. To promote and institutionalize good governance principles in Indonesia and the region through implementing harmonized reform programs to strengthen public service governance, deepen democracy, build climate resilience, improve security and justice and improve economic and environmental governance. Consideration of gender equality and the needs of marginalized groups are integral to achieving our mission.
2. To strengthen organizational capacity as a trusted Indonesian non-government organization that assists and reinforces local and regional civil society groups in promoting and institutionalizing good governance practices in Indonesia and the region.
3. To introduce and improve private sector internal governance in compliance with the recognized international standards and practices.



Acronym

	AF	Adaptation Fund
A	AIPJ	Australia Indonesia Partnership for Justice
	AJI	Aliansi Jurnalis Independen/ Alliance of Independent Journalists
	APWF	Aceh Women's for Peace Foundation
	Balitbang Kemendagri	Research and Development Agency, Ministry of Home Affairs
B	Bappenas	The Ministry of National Development Planning
	Bawaslu	The Election Supervisory Body
	CLUA	Climate and Land Use Alliance
C	COP26	UN Climate Change Conference 26
	COVID-19	Coronavirus Disease 2019
	CSO	Civil Society Organization
	Dirjen OTDA- Kemendagri	Director General of Regional Autonomy, Ministry of Home Affairs
	Dirjen OTDA - Kemendagri	Directorate General of Regional Autonomy, Ministry of Home Affairs
D	Dirjen Pembangunan Desa dan Perdesaan	The Directorate General of Village and Rural Development
	DFAT	The Department of Foreign Affairs and Trade
	ELSAM	The Institute for Policy Research and Advocacy
	EKPKD-Kemendagri	Performance Evaluation and Regional Capacity Building, Ministry of Home Affairs
E	EPPD	Evaluasi Penyelenggaraan Pemerintahan Daerah/Annual Local Government's Evaluation
F	FMU	Fire Management Unit
G	G20	Group of Twenty
	GCF	Green Climate Fund
	IDLO	The International Development Law Organization
I	ICEL	Indonesian Center for Environmental Law
	IDRC	International Development Research Centre
	IFES	International Foundation for Election Systems
	IGI	Indonesia Governance Index
	ISLA	Initiative for Sustainable Landscapes
J	JATAM	Jaringan Advokasi Tambang/Mining Advocacy Network

	Kemendagri	Ministry of Home Affairs
	Kemenkopolhukam	The Coordinating Ministry of Political, Legal and Security Affairs
K	KMLU	Knowledge Management and Learning Unit
	KTH	Kelompok Tani Hutan/ Forest Farmers Groups
	KPG	Kawasan Perdesaan Gambut/ Peat Rural Area
L	LBH	Lembaga Bantuan Hukum/Indonesian Legal Aid
M	MoU	MoU
N	NDC	Nationally Determined Contributions
O	OTDA	Otonomi Daerah/Regional Autonomy
	OKI	Ogan Komering Ilir District, South Sumatra
	Perbup	Peraturan Bupati/Local Government regulations
P	Perdasus	Peraturan Daerah Khusus/Special Regional Regulation
	PGI	Police Governance Index
	Polri	National Police
	RAD API	Rancangan Anggaran Dasar Adaptasi Perubahan Iklim/Climate Change Adaptation Regional Action Plan
	RPJM	Rencana Pembangunan Jangka Menengah/ Mid Term Development Plan
R	RPJMD	Rencana Pembangunan Jangka Menengah Daerah/Regional Mid Term Development Plan
	RPHJP	Rencana Pengelolaan Hutan Jangka Panjang/Long Term Forest Management Plan
	SGC	Sustainable Governance Community
	SGS	Sustainable Governance Strategic
S	SOP	Standard Operating Procedure
	SLAPP	Strategic Lawsuit Against Public Participation
	Stranas PK	The National Strategy for Corruption Prevention
	UNCAC Coalition	Association for the Implementation of the UN Convention against Corruption
	UNEP	United Nations Environment Programme
U	UNODC	United Nations Office on Drugs and Crime
	UNREDD	The United Nations Programme on Reducing Emissions from Deforestation and Forest Degradation
	UUCK	Undang-Undang Cipta Kerja/Job Creation Law
W	WALHI	The Indonesian Forum for Living Environment

Message from the Partners & Executive Board



Eva Kusuma Sundari



Noke Kiroyan

While the COVID-19 crisis finally began to recede in most of the world, and certainly in Indonesia, during the year, this did not mean it was all smooth sailing. Russia's invasion of Ukraine, a fully recognised independent member of the UN of good standing, set off a series of impacts affecting all countries. Notably this has included threats to global food supplies as well as raising the prices of energy and boosting global rates of inflation and interest rates for the first time in many years. Indonesia is not immune to these threats to its economic security although it has benefitted from the massive increase in commodity prices for Indonesia's two largest exports, namely coal and palm oil.

The invasion of a large neighbor against its smaller neighbor recalls the statement of Thucydides, an ancient Athenian military general and historian who declared "the strong do what they can and the weak suffer what they must". The principles of the UN, which reject this kind of law of the jungle, must be upheld. Indonesian efforts, through its very successful chairmanship of the G20, in seeking

common ground including economic relief caused by the trade disruption are to be welcomed.

Several domestic political developments within Indonesia raise questions about a growing imbalance of power between the general public and senior political figures. The recent endorsement by almost all MPs of revisions to the national criminal code, despite considerable public consternation, reflect a kind of tone deafness by political leaders to the views of the public. MPs congratulated themselves declaring these changes to the Criminal Code reflected a "decolonization" of the Criminal Code despite the fact that they not only re-inserted Dutch era articles that had been declared unconstitutional by the Constitutional Court 15 years ago, but they actually expanded the scope of these *lèse-majesté* articles to protect other public officials from sharp criticism. Unfortunately running roughshod over established Indonesian democratic norms of genuine public consultation over major policy issues has also been evident on very important legislative acts such as the omnibus Work Choices reform legislation and before that the

changes to the Corruption Eradication Commission Law.

At the same time, and reflecting the corrosion of protection for the civil liberties of the citizenry over the past decade, these changes to the Criminal Code permit new legal avenues that invade further into the most private domain of the citizenry. The nation must conduct a serious debate that focuses on establishing an appropriate boundary between the independent private domain of the citizenry and the wider public interest.

The struggle to defend Indonesia's democratic advances during the first decade of this century against further degradation are not specific to Indonesia. It is a struggle now being felt around the world with these challenges now affecting established as well as emerging democracies. There is a clear need for supporters of democratic governance from across the region and beyond to come together, share lessons and build new approaches that will push back against creeping authoritarian advances of the past decade. Among these contemporary threats to democratic civil society include the rise of fake news and hoaxes, doxing, amped up hate speech and segregated bubbles of group- think in which people develop close affinity with like-minded from other continents but minimal contact let alone affinity with their neighbors is deleterious to social harmony in every society. KEMITRAAN remains committed to working closely with other civil society organizations and community groups across Indonesia together with partners in the region to explore means to address these kinds of challenges in ways that are consistent with principles of democratic governance.

Indonesia's decades-long struggle to raise standards of integrity and reduce corruption, which had produced slow, but continued, improvements in the country's standing on the corruption perceptions suffered a shocking reversal for the first time during 2020. The latest results show a steady but the country remains below its peak in 2019. The national efforts to deal with this challenge must not

be allowed to relent. We are pleased to report that KEMITRAAN, which has been at the vanguard in this fight since its establishment, is now ramping up its efforts and capacity to engage in this struggle.

Indonesia's efforts to reduce the extent of forest fires produced some positive results in 2022, supported in part by an ongoing La Nina weather pattern. The extent of forest fires was over 40% lower than in 2021. Even so the loss of forest was still about as large as three Singapores. KEMITRAAN remains actively engaged with all partners from Government, business and communities to improve forest governance and the capacity of communities to better protect their forests from the ravages of fire. This includes through strengthening the economic rights of customary and other forest dwelling communities to custodianship over their customary and local forests.

One of the highlights of KEMITRAAN's work in 2022 was to launch our next Strategic Plan that will guide our work through to 2026 and lead KEMITRAAN well into its third decade. The Strategic Plan proposes that KEMITRAAN prioritizes engagement in six areas. These consist of: promoting rule of law and anti-corruption; protecting human rights, democratization and strengthening constitutionalism; enhancing public services and public sector integrity; promoting environmental sustainability; enhancing social inclusion and pluralism; and looking for regional engagement. The current challenges to democratic and accountable governance and the growing pressure on the private domain are significant but KEMITRAAN remains committed to playing an active role in protecting those hard fought improvements in the governance of the nation over the past generation.

We would like to close this report by paying tribute to the late Prof. H. Azyumardi Azra. He led us here at KEMITRAAN until his passing in September 2022. He was an outstanding leader and positive force for upholding the principles of democracy, pluralism and human decency. We will all miss his wise counsel and generous spirit.

Message from Executive Director



Laode M. Syarif
Executive Director

During the past year we brought to a successful conclusion several of our key projects including the Human Rights Defenders Project and the Boosting Rule of Law, Integrity and Democratic Governance through Civic Engagement (BRIDGE) Project. As these projects concluded KEMITRAAN has started several new initiatives. This includes the INTEGRITAS Program supported by USAID and the Green Peatland Economy program with FAO.

In addition we have maintained efforts at fresh resource mobilization. As the year closed these efforts were showing considerable promise with six additional projects valued at USD 5.7 million being accepted and now underway while a further four are in various stages of development and negotiation.

During the year KEMITRAAN continued to forge new strategic partnerships. New cooperative agreements and memoranda of understanding were established with the Ministry of Home Affairs specifically with its Directorate General of Regional Autonomy and Strategic Policy Agency while with the Ministry of Villages, Development of Disadvantaged Regions and Transmigration,

Kemitraan established a partnership with its Directorate General of Village and Rural Development. With the Ministry of Environment and Forestry we established a partnership with the Directorate of Law Enforcement. KEMITRAAN Also established an MoU with the Elections Supervisory Agency, Bawaslu.

Outside the national government KEMITRAAN established new agreement with the City of Pekalongan in Central Java to support the implementation of our Safekeeping – Surviving – Sustaining towards Resilience: 3S Approach to Build Coastal City Resilience against Climate Change and Natural Disaster Impacts Project.

Including these new projects, together with those still ongoing at the end of 2022, KEMITRAAN was managing a portfolio of 22 initiatives.

In our work on environment and sustainable governance, KEMITRAAN advanced its work in the Saddang Watershed Project in South Sulawesi through the Adaptation Fund's Community Adaptation for Forest-Food Based Management Programme. During the year the programme increased forestland

coverage through supporting the legalization of 5,210 hectares of social forestry, rehabilitated 60 hectares of land through seedlings from nurseries combined with supporting local communities with livelihood initiatives for sustainable forestry commodities such as candle nuts and palm sugar production all of which was sold. There was also planting of mangroves as part of the programme's social forestry roadmap. Through KEMITRAAN's additional work with the Ministry of Environment and Forestry a further 11,500 hectares of social forestry were secured together with agreement with community groups to develop 20 hectares of wetland agriculture in West Kalimantan. The importance of these programs is to secure the economic rights of forest-based communities and to provide them a means to sustainably exploit these resources to guarantee their livelihoods.

Meanwhile in separate districts in Riau, South Sumatra and Central Kalimantan, KEMITRAAN worked with local executive and legislative authorities to develop fire prevention and control programs including the establishment of multistakeholder collaboration.

KEMITRAAN has developed and conducted a pilot assessment with two areas of the Ministry of Home Affairs that focuses on creating a composite index to measure quality of governance at the local level. This work on the supply side of local governance is complemented by a further programme that focuses on supporting local communities securing their rights to government services. This is advanced through KEMITRAAN's Equality to Eradicate Injustice and Discrimination project. The program works with local communities including indigenous communities to access social services. The project also engages with local officials and community leaders to raise sensitivity about issues related to inclusivity on gender, disability and marginalized communities.

In the justice, anti-corruption and human rights program, KEMITRAAN continued its work with important resource institutions such as

the Ministry of Environment and Forestry and the Ministry of Marine Affairs and Fisheries to advance work on assets recovery and with investigative journalists to identify other kinds of environmental crime and corruption.

In the wider struggle against corruption KEMITRAAN convened representatives from some 83 civil society organizations and academics to provide input to the next National Anti-Corruption Strategy. In other areas of policy advocacy, KEMITRAAN has been successful in having its recommendations on anti-corruption, asset recovery and criminal justice to be incorporated by the National Development Planning Agency, Bappenas, into the draft Long-Term Development Plan.

During 2022 KEMITRAAN endorsed its next strategic plan that will guide its direction through to 2026. The agenda covers six thematic areas of engagement. Each of these themes will be applied through the consideration of five outcome areas. These consist of: greater institutional coherence and integrity; increased economic opportunity and welfare; enhanced environmental sustainability; improved citizen security and access to justice; and with outcomes measured as a contribution to advancing SDGs.

KEMITRAAN is managing a solid portfolio of projects and initiatives that touch upon key elements of Indonesia's governance reform agenda. With the addition of several new projects that will be rolled out in the near future, KEMITRAAN is well placed to continue to support efforts to improve the governance of Indonesia.

2022 Highlight in Number

28

Programme &
Projects

8

Signed MoU and PKS
with state agencies

20

partnerships with CSOs
locations

21.767+

Followers on
Social Media

266

Media Coverage

18

Podcast

31


Videos

6

Articles by
Staffs Published
on Media

5.188

newsletter
subscribers

The image is a composite graphic. The top half shows a close-up of a person's arm and a tree trunk, with a soft-focus green background. The bottom half is dominated by a vibrant red overlay that covers the lower portion of the arm and tree. In the bottom left corner, there are splashes of water, suggesting a connection to nature and sustainability. The overall aesthetic is clean and modern, with a strong emphasis on natural elements.

Advancing Environmental Sustainability





Introduction

Strengthening environmental sustainability is one of KEMITRAAN's 6 priority programs as contained in its 2021-2026 Strategic Plan. Apart from being expected to contribute to environmental sustainability and improving the welfare of people who depend on natural resources for their livelihoods, this program is also aimed at contributing to fulfilling the Government's commitment to the global community in reducing deforestation, reducing greenhouse gas emissions as part of supporting Indonesian contributions to the mitigating the impact of climate change.

Highlights

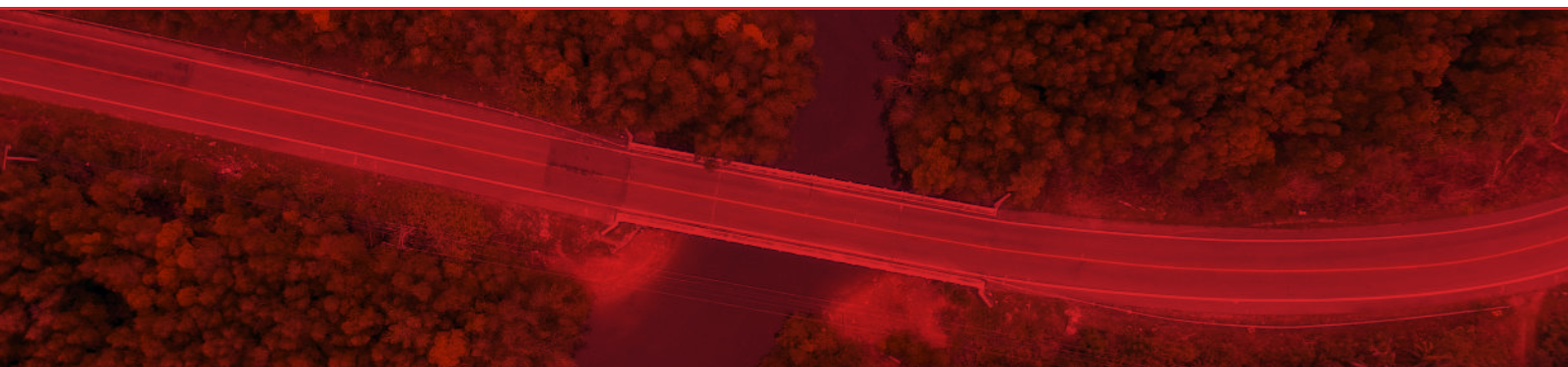
During 2022, KEMITRAAN conducted a number of activities through projects in the field and pioneered initiatives that support environmental sustainability. In line with the Government's efforts to increase efforts to prevent and control Forest and Land Fires (Karhutla), KEMITRAAN is collaborating with UNEP and Kishugu (an institution based in South Africa) in developing a prototype of multi-stakeholder cooperation approach that support prevent and control forest and land fires at the field level based upon a Cluster Approach. The program locations are directed at peatlands in districts that are prone to fire, namely Ogan Komering Ilir (South Sumatra), Pelalawan (Riau) and Pulang Pisau (Central Kalimantan).

KEMITRAAN together with a regional consortia of partners (CIFOR, SNV, GEC and Wetland Indonesia) have developed conceptual ideas and conducted field assessments and prepared programs for sustainable peatland management (SAGU Project) in West Kalimantan and East Kalimantan (Indonesia), together with programs in Indonesia's close neighbors of Malaysia and Papua New Guinea.

To support the protection and preservation of biodiversity in the National Strategic Area in central regions of Sumatra, the Global Environment Facility, through the UN Environment Programme, UNEP, has

committed to supporting the Indonesian Government to implement the RIMBA program. This includes priority clusters in the provinces of Riau, Jambi and West Sumatra. During 2022, KEMITRAAN partnered with the Ministry of Agrarian Spatial Planning/BPN to carry out a number of activities including data inventory, adjustment of program documents and a series of multi-party consultations as a preparatory stage for implementing the RIMBA program.

KEMITRAAN has also remained active in supporting community legal access in forest management in line with Government programs. In this regard KEMITRAAN has supported activities to accelerate the implementation of Social Forestry. This has also included support for preparing the recognition of customary forests. Activities were carried out in the 3 provinces of Jambi, West Kalimantan and South Sulawesi. Apart from supporting the acceleration of community access, post-approval facilitation was also carried out such as preparing a Social Forestry Management Plan, increasing product value, increasing business management capacity and expanding market access.



Preventing Fires in the Peat Forest

SIAP - IFM



“We appreciate the collaboration with KEMITRAAN which facilitates and organizes activities, programs and funding collaboratively in efforts to prevent forest and land fires on an integrated basis as contained in the Regent’s Regulation (Perbup) concerning Cluster-Based Integrated Forest and Land Fire Control. Another innovation made by the Pelalawan Regency Government in preventing forest and land fires is to develop simple infiltration wells that are environmentally friendly and can be operated by the people in the village and at a low cost and fast. This well system is expected to be an alternative in overcoming forest and land fires and a source of water for peatland wetting.

H. Nazaruddin, Deputy Bupati of Pelalawan.

Empowering Communities Around Peatlands

SAGU



The project will help to halt or limit the degradation and loss of peatland ecosystems in lowland and upland landscapes of Indonesia.

During the year KEMITRAAN has prepared the information required to develop full proposal based on field mission report and stakeholder consultation that cover the key three main project outcome.

During the year KEMITRAAN participated in the proposal development planning with

all SAGU Consortium partners discussing on the latest Gantt Chart and IKI indicators that should be adjusted with the planned intervention and indicative budget of each implementing partners. KEMITRAAN has endorsed its final Gantt Chart, inputs for IKI-SAGU indicators in East Kalimantan.

Additionally KEMITRAAN has participated in the Indonesia consortium partners coordination meeting led by UNEP for Project governance structure and endorsed to SAGU consortium partners.

Conservation of Rimba Forest Ecosystem Corridor (Riau-Jambi-West Sumatra)

RIMBA

The Rimba Forest Ecosystem Corridor (Riau-Jambi-West Sumatra) is being implemented to protect biodiversity and to increase carbon stocks across the RIMBA Corridor of Sumatra by enhancing forest ecosystem connectivity through green economic development.

Key activities during 2022 included building the organisational structures for project management.



Encouraging Forest Management by Local Communities

CBFM



The Community Based Forest Management, CBFM, project

The long-term objective of this project is to develop social forestry as an element of an effective green development model that will enhance the implementation of Indonesia's Nationally Determined Contribution. Meanwhile during the two-year implementation the project will contribute through expanding the area of social forestry that is managed by and for the direct benefit of forest dependent communities in order to raise their welfare and sources of livelihoods.

Through to the end of 2022 the program was able to achieve the following:

- Some 19 proposals for social forestry sites covering 11,000 hectares the Districts of Sarolangun, in Jambi, Sintang in West Kalimantan and Sinjai in South Sulawesi. By the end of the year some 15 proposals had been accepted by the Ministry of Environment and Forestry while the remaining four proposals including proposals for customary forestry (Hutan Adat), social forestry (HKm) and public estate forest (HTR) were still being processed.
- Some four social forestry groups in the Districts of Sinjai and Sintang have been

able to enhance their capacity to develop social forestry plans, to develop products and commodities and access to marketing. These processes involve stakeholders in the regions including local authorities together with processes to increase the capacity of many products that are led by women's groups.

- Additionally in the provinces of Jambi, West Kalimantan and South Sulawesi, KEMITRAAN supported the operationalisation of Social Forestry Working Groups through activities including thematic discussions, developing database and Social Forestry Roadmaps.
- The Information System database for Social Forestry in South Sulawesi can be founds at: <https://www.simpas.id/>
- At the national level in partnership with the Ministry of Environment and Forestry, KEMITRAAN has been working to support the development of draft Ministry Regulation on Managing Social Forestry and a draft Presidential Regulation on Integrated Plan for Social Forestry
- The project has also been active in producing communications materials including video podcasts, reels, support for publications, short film videos and press reports.

Increasing Community Resilience Against Climate Change

AF Projects



The Adaptation Fund (AF) is an international fund with a focus on providing partner countries like Indonesia with full ownership of adaptation projects, from planning through implementation, while ensuring monitoring and transparency at every step. KEMITRAAN as the National Implementing Entity of AF is

currently managing five projects under the Adaptation Fund with a collective value of USD 10 million. The projects are located in Central Java, East Kalimantan, South Sulawesi and Central Maluku. The following provides a brief outline of each of these five projects.

A. Saddang River Basin, South Sulawesi

KEMITRAAN together with the partner Executing Entity has created a partnership with the Government of South Sulawesi through an MoU to advance climate change adaptation in four regencies of the province. This now completed program was one of the projects supported through the Adaptation Fund.

The project worked along the Saddang River system in South Sulawesi. The project impacted over 44 thousand people through economic and livelihood empowerment including support for policy advocacy. This also included supporting access to finance for small enterprise

development, including through enabling these communities to produce their forest based goods for export markets.

As part of the project's work, youth groups were formed with the purpose of improving awareness of climate change to enable them to become activists and promoters of adaptation in their communities. Additional work focused on creating an early warning system to support adaptation by communities and other stakeholders. The program also produced useful knowledge products in the form of story-telling, academic papers and policy papers.



Ika Hastuti worked as a field facilitator in Paku Village, Tana Toraja Regency. In this picture she's sitting in a nursery for MPTS plants and Porang, one of the intervention plants with economic potential. Eka built the seedling house with members of AFF Mesa Penawa in Paku Village, using building materials obtained from the project. There are various MPTS plant seeds, such as root crops and woody plants (perennials) in the nursery. The plants are moved to a predetermined location when they reach planting age.



“We appreciate the involvement of KEMITRAAN, KAPABEL with the support of the Directorate General of Climate Change Control of Ministry of Environment and Forestry and the international agency, Adaptation Fund, to increase the people around the Saddang Watershed economic level through environmentally friendly techniques. Hopefully, everyone will recognize the importance of adapting to current climate change for our future.”

Dr. Abdul Hayat, M.Sc, Regional Secretary for South Sulawesi Province

B. Pekalongan, Central Java



Ganjar Pranowo met with representatives of KOBAR Pekalongan at the Governor's office in Semarang



"We from the Provincial Government are also happy to be invited to collaborate (with young people). One area we focus on is handling mangroves to save the environment. On seeds, for example, you don't need to worry as we will prepare whatever it takes if the young people of Pekalongan ask for seeds. Young people also need to be connected with business sector operators because they also care a lot about movements to save the environment."

Widi Hartanto, Head of the Office of Environment, Province of Central Java, at the KOBAR event at Pekalongan (5/7/22)



"I feel very happy to win in this competition. This is especially so considering there were so many participants hailed from among various young people. I hope that the competition held by KEMITRAAN can raise the awareness of young people to care more about the environment. So don't just wait for the government, but also in concrete forms such as planting mangroves. This is because mangroves are very important in preventing tidal flooding and the effects of climate change."

Sekar Inggrid Prameswari, 1st Prize Winner Speech Competition, City of Pekalongan Young Peoples' Climate Change Action Competition.

C. Bulukumba, South Sulawesi

KEMITRAAN has created a partnership with the Government of South Sulawesi through an MoU to advance climate change adaptation in four regions of the province. This now completed program was one of the projects supported through the World Bank System related Adaptation Fund.

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Dr. Abdul Hayat, M.Sc, Regional Secretary for South Sulawesi Province

D. Central Maluku



Rian Hidayat as the Director of the HAI Foundation at the launch of the program Strengthening the Adaptation Capabilities of Coastal Communities in Facing the Impacts of Climate Change in Asilulu, Ureng and Negeri Lima Districts of Leihitu, Central Maluku Regency, Maluku Province, explained that changes in the fish harvest season which are difficult to predict have resulted in decreased fish catches and shifting areas to catch fish (fishing grounds). "All fishing businesses are highly dependent on coastal ecosystems. It is hoped that the AF Program can help coastal communities in program locations to increase resilience, reduce social, economic and ecological vulnerabilities brought about from the threat of the impacts of climate change."

E. Samarinda, East Kalimantan



The project in the City of Samarinda, the capital of East Kalimantan, is focused on defining public space as a solution for the effect of climate change. This means creating more green spaces in and around the city as part of efforts to provide better natural flood mitigation. This is important given the geographic location of Samarinda that sits astride the huge Mahakam River, the key river of East Kalimantan.

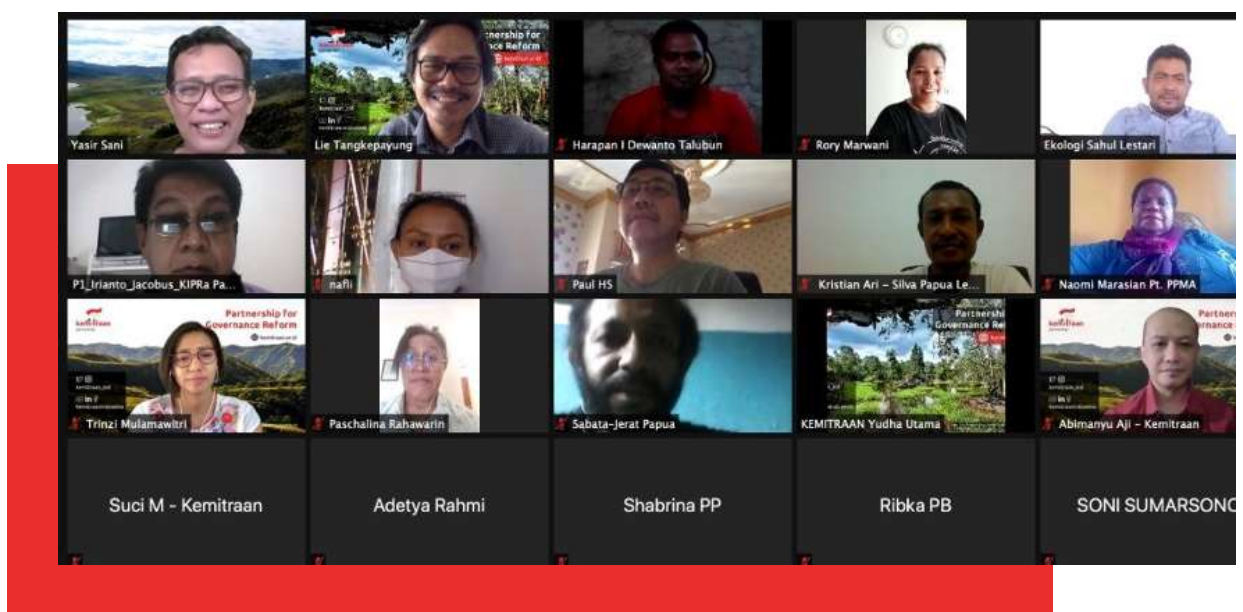
Additional aspects of the project will include engaging with community groups to provide an understanding of the impacts of climate change and of the imperative

of undertaking measures focused on mitigating and adapting to the impact of climate change and how this is important in securing the future welfare of the people who live in the region.

This project was launched in November 2022. During the next year the project will identify a location that will become the first open space that will be secured as an open zone that will provide a contribution to better containing seasonal and unseasonal (climate change related) changes in flows of water from the Mahakam River system.

Enhancing Transparency in the Implementation of the Acceleration of Sustainable Development in Land Papua through Multi Stakeholders Approach

CLUA PAPUA



Diskusi lintas organisasi non pemerintah (CSO) yang diselenggarakan oleh KEMITRAAN pada Jumat, 23 Juli 2021 dan dihadiri oleh lembaga yang bergerak di Papua, seperti Yayasan Ekologi Sahul Lestari, Jaringan Kerja Rakyat Papua, Yayasan Wasur Lestari, Perkumpulan Silva Papua Lestari, LEKAT, Yayasan Intsia di Tanah Papua, Harmoni Alam Papuana.

Papua's economic development continues to be based upon high carbon intensity. This program has been supported by KEMITRAAN's long term partner on environmental governance CLUA, the Climate and Land Use Alliance.

An early stage of program implementation included the conduct of a gap analysis reviewing a number of laws including those related to Special Autonomy in Papua.

Related to this work has included dialogue with a number of ministries and agencies across Papua.

With this work being completed during the year the focus will move to identifying some of the regulatory and political challenges that impede the emergence of a sustainable development including low carbon development approaches in Papua.

Increasing Capacity to Run Climate Change Campaigns on Social Media



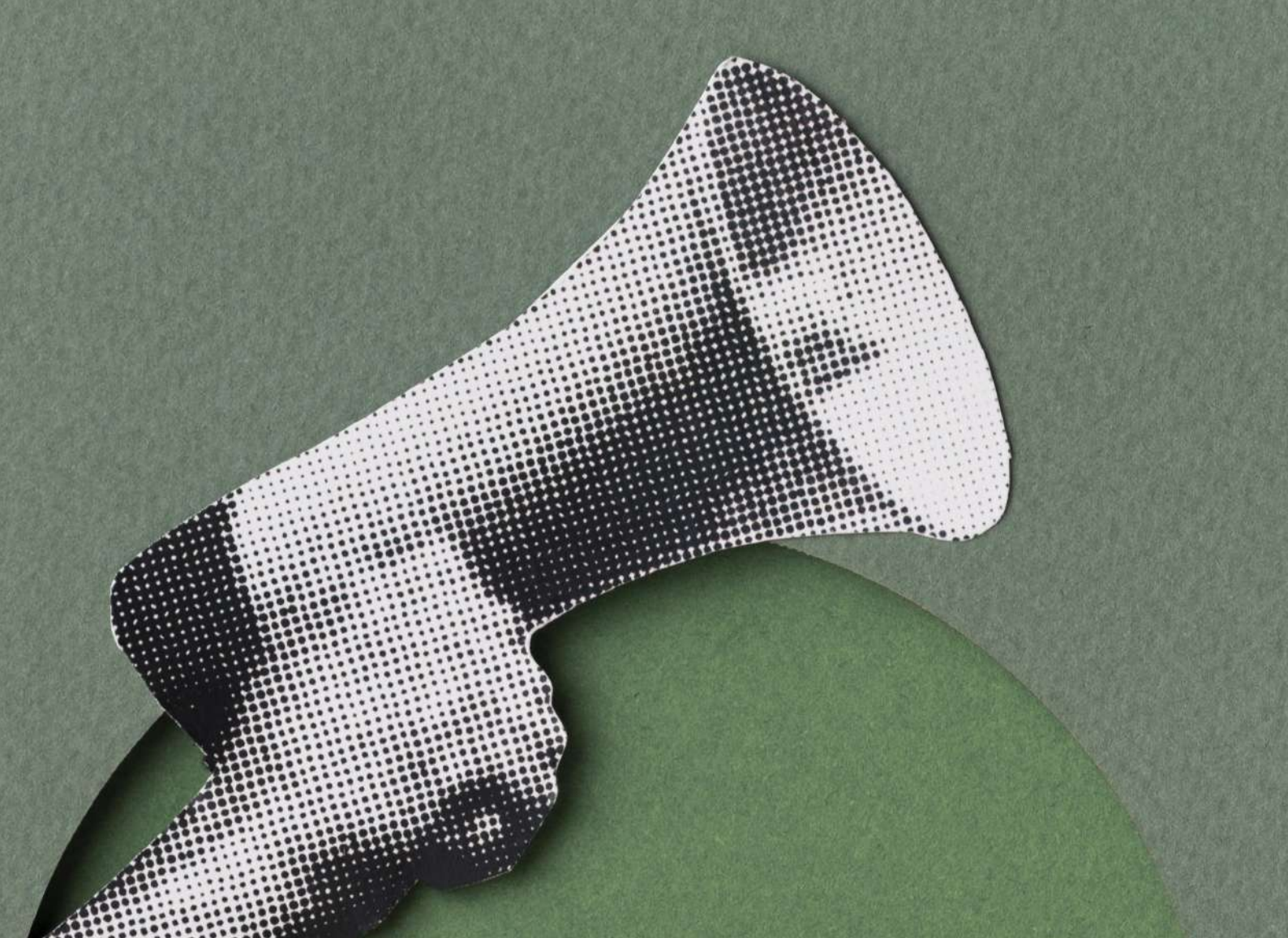
Jakarta - Produk fesyen terutama pakaian yang dikenakan saat ini melewati berbagai proses yang panjang dan ternyata berbahaya untuk lingkungan. Salah satunya bisa menimbulkan limbah fesyen yang jumlahnya semakin banyak.

Efforts to enhance awareness among young people about the impact of climate change, supported by DDA, were continued during 2022. Through various campaign actions on social media, we disseminated various pieces of information about climate change that are close to young people. The campaign theme raised was #MakinBelelMakinNyaman. In this campaign we worked to encourage young people to reduce fashion waste by proudly wearing old clothes or buying used clothes (thrifting).



We also collaborate with key opinion leaders to expand the reach of information and conduct experiments to test communication messages. Apart from creating content, we conducted Instagram Live events with influencers who are owners of used clothing stores.

This campaign resulted in an increase of 384 followers and a reach of 714 thousand people. In addition, after disseminating press releases regarding this campaign, as many as 37 media sources reported about it.



**SECURING
DEMOCRACY & CIVIL
RIGHTS**



Introduction



Since its founding, KEMITRAAN has been a consistent advocate for advancing the rights of the citizenry to live in an Indonesia that is democratic and where their civil rights and access to a fair system of justice is secure. We recognize that any effort by Indonesia to achieve its much vaunted ambition to be an advanced nation by its 100th anniversary in 2045 will be deeply compromised if the nation is hobbled by a governance system that fails to protect these fundamental rights of its people. In short there is a close interplay between efforts to raise the material well-being of the people and their capacity to effectively advocate and defend their interests.

As a result, efforts to secure the wider range of citizens rights to democracy, civil rights, justice including clean governance is one of

KEMITRAAN's priorities as outlined in the 2021-2026 Strategic Plan. This priority has become increasingly important considering the condition of the nation in recent years.

During 2022, KEMITRAAN executed several activities to advance and strengthen governance. Together with ICW, TII and the Basel Institute, KEMITRAAN promoted efforts to prevent conflicts of interest and corruption, especially in the licensing and procurement of goods and services sectors, as well as strengthening the role of business and community groups in preventing corruption.

In order to break the incentives for perpetrators of forestry and environmental crimes, KEMITRAAN partnered with the Ministry of Environment and Forestry,

KLHK, to carry out several activities to strengthen the capacity of investigators from the Ministry to use the asset recovery approach in law enforcement. Under this approach criminals cannot enjoy the proceeds of their crimes and the state can recover the losses arising from these crimes.

KEMITRAAN, in collaboration with other stakeholders, also supported efforts in encouraging accountability in handling the Covid-19 Pandemic. This included through efforts to encourage the prevention of conflicts of interest and handling Covid as well as strengthening community capacity in monitoring the handling of Covid.

During 2022, KEMITRAAN worked to re-establish its interrupted program of cooperation with the National Police by carrying out support activities for the Precision Team. This team was formed by the National Police Chief to oversee the implementation of the National Police Chief's priority programs.

To strengthen awareness and emphasis on the importance of strengthening democracy and the rule of law at national and regional levels, KEMITRAAN, in collaboration with the World Justice Project and the Australia Indonesia Partnership for Justice 2, AIPJ2, conducted the "Asia Pacific Justice Forum" in Jakarta. The event was attended by government representatives, business academics from several countries in the region. The Forum provided a valuable opportunity for participants from across countries and communities within each country to share their experiences and approaches related to judicial independence, freedom of expression and access to justice.

To ensure a stronger government commitment to preventing and eradicating corruption as well as legal reform, KEMITRAAN also conducted studies and was able to provide input to BAPPENAS in preparing medium and long term development plans (RPJP 2025-2045 and RPJM 2025-2029).



KEMITRAAN participated in The Regional Anti-Corruption Conference for Law Enforcement Professionals in Southeast Asia in Bangkok



Executive Director, Dr Laode M. Syarif shared his professional experiences recommending deeper analysis and studies at national and sub-national levels and the role of corruption in facilitating organized crime, including on issues such as human trafficking, fake drug trade, illegal narcotics and trade in protected species. There was an additional call for national strategies and plans of action to prevent corruption in state agencies including law enforcement authorities.

This program was used by KEMITRAAN to share its wider experiences with counterparts across Southeast nations.

Integrity & Anticorruption

USAID INTEGRITAS



The INTEGRITAS project is a multi-million dollar initiative supported by USAID focused on promoting integrity and preventing corruption. Through this program KEMITRAAN is engaging its traditional partners in government, civil society, and universities as well as forging new partnerships with agencies as varied as the ministries of state owned enterprises, marine affairs and fisheries, local government owned enterprises.

During 2022 the INTEGRITAS project began to roll out several of its corruption prevention initiatives. This included working with government agencies on upgrading conflict of interest management guidelines to better align with global best practice. This project also worked with the Ministry of State Owned Enterprises to enhance its whistleblower management policies.

KEMITRAAN through INTEGRITAS also convened some 83 Indonesian NGOs to provide input to the nation's 2023-24 National Strategy to Prevent Corruption (Stranas PK) with a focus on eradicating corruption in natural resource management, state owned

enterprises, law enforcement and promoting transparency in political financing.

The program also piloted a new transparency assessment tool for local government owned enterprises. INTEGRITAS also supported a collective action initiative working with the Association of Internal Control Officers focused on peer to peer learning.

During 2022 the program also worked with the General Elections Commission. This included developing a policy paper on political party financing that focused on reporting standards, and proposed improvements in the transparency of campaign finance data. A related initiative launched a monitoring effort focused on political party information disclosures in North Sumatra, South Sulawesi, East Nusa Tenggara, East Java, and DKI Jakarta.

As part of wider anticorruption efforts INTEGRITAS has established relationships with several networks of higher education institutions including members of a major network of private higher education institutions.

Asset Tracing, Recovery Governance and Accountability in Environmental Crimes and Corruption

SIAGA ECO



KEMITRAAN has been engaged for several years in supporting national efforts to improve its capacity to trace and recover assets misappropriated through corruption.

One important initiative is the Strategic Initiative on Asset Tracing and Recovery Governance and Accountability in Environmental Crimes and Corruption project. This project focuses on tracing and recovering assets resulting from corruption in the natural resource sector.

During 2022 the project partnered with the Directorate General for Environment and Forestry Law Enforcement of the Ministry of Environment and Forestry, and the Office of the Attorney General to conduct training sessions focused on raising knowledge and capacity to conduct asset recovery.

This was followed up with the provision of case assistance for investigators from the Ministry to support their investigative work.

The project also worked closely with civil society and the Alliance of Independent Journalists to strengthen their respective capacities to undertake effective investigative journalism to identify corruption in the natural resource sector and the environment. This also included the writing and launch of a book “Carut Marut Bisnis Tambang dan Sawit di Pulau Sumatera dan Sulawesi” (The Dirty Business of Mining and Palm Oil in Sumatra and Sulawesi).

Civic Engagement in Monitoring the Use of Funds for Covid-19 Recovery



Dian Patria as Head of the Task Force for the Directorate of Region V Coordination and Supervision of the KPK (Corruption Eradication Commission) was the speaker at the book launch on journalist investigations related to environmental and natural resources crimes (8/9/22). She responded that her agency is ready to partner with related parties to follow up on the cases raised by journalists in this book. “KPK supports this activity because when journalists find that there is negligence behind environmental crime cases, these violations are usually loaded with gratification. We need independent journalism. Cover both sides. This journalist alliance needs to be expanded by collaborating with local religious, traditional, and academic leaders. We have to encourage them to voice their opinions in support of friends from the media,” said Dian.

Encouraging the Strengthening of the Rule of Law in Asia Pacific



The Asia Pacific Justice Forum was a two-day event that took place on December 8 and 9, 2022 in Jakarta, Indonesia and online. The event focused on building partnerships for the rule of law and address regional rule of law issues, including judicial independence, healthy information ecosystems, and access to justice.

The World Justice Project produced the event in partnership with the Australia Indonesia Partnership for Justice (AIPJ2) and KEMITRAAN Partnership for Governance Reform.



“We are pleased to recognize the important role Indonesia plays in Southeast Asia by convening the Asia Pacific Justice Forum in Jakarta. This year, Indonesia made some progress in strengthening the rule of law, but with the rule of law remaining stagnant and declining in much of Asia Pacific, it is vital for stakeholders across the regions to come together to address the challenges and find opportunities for improvement.”

Elizabeth Andersen, Executive Director for the World Justice Project.

Transparency and Accountability Network

IFES

KEMITRAAN participates in ASEAN civil society organization cooperation to promote transparency and accountability. This activity has two targets, pushing the transparency and accountability agenda in each country and sharing experiences between CSOs in ASEAN to enrich and strengthen their advocacy strategies.

As part of this program, KEMITRAAN encourages two activities. First, encouraging the Coordinating Ministry for Political, Legal and Security Affairs to form a team to accelerate legal reform, which is becoming weaker by the day. Second, providing suggestions to BAPPENAS in

the preparation of medium and long-term development plans (RPJP 2025-2045 and RPJM 2025-2029).

Until the end of 2022, only support activities to Bappenas have been running according to plan. KEMITRAAN has provided a number of inputs to the RPJP and RPJMN in two aspects: corruption prevention and eradication and strengthening criminal law enforcement. The majority of KEMITRAAN's proposals were welcomed by BAPPENAS. Even experts involved by KEMITRAAN in the preparation of these proposals were asked by BAPPENAS to become their internal team.

ESTUNGKARA



KEMITRAAN is partnering with Australia's DFAT through its Australia-Indonesia Partnership Towards an Inclusive Society (AIPTIS) program. The initiative is Estungkara, a Sanskrit word meaning to be capable of meeting challenges. This reflects the spirit of this project which is to face the challenges of including indigenous people and ethnic minority

The project has completed baseline studies to identify variables related to the situations in each region covered. This has been followed up with a review of

regulations with a view to seeing where improvements can be made to better advance the principles of GEDSI (Gender Equality, Disability and Social Inclusion).

This is important to ensuring that social programs from partner agencies are accessible to vulnerable groups such as women, children and the diffabled. This approach is carried out in order to access basic services, improve the economy, improve policies. One of our action is encouraging the drafting of the indigenous peoples bill.



INGATASI
KRISIS EKOLOGI
MELALUI PENDEKATAN
TRADISIONAL, SENI BUDAYA
& INOVASI SOSIAL



A laptop screen is shown with a red-tinted overlay. The screen displays a central mind map with a human head silhouette. Six icons are connected to the head: two gears (top left), a lightbulb (top right), a brain (middle left), an atom (middle right), a graduation cap (bottom left), and an open book (bottom right).

Knowledge Management



Introduction

The Knowledge Management & Learning Unit operates to support the activities of all other units within KEMITRAAN. Additionally, the Knowledge Management & Learning Unit undertakes specific initiatives itself.

An important example of an initiative being undertaken by the Unit is a collaborative arrangement with the Ministry of Home Affairs. The new initiative is developing a Local Administration Governance Index, ITKPD.

In cooperation with other units within KEMITRAAN, the Knowledge Management & Learning Unit continues to make use of its project tracking system, TRACY, to support other units in their monitoring and evaluation work. The Unit also produced several podcasts, conducted a series of internal learning sessions for staff and separate outreach initiatives with community groups.



Highlight

KEMITRAAN's partnership with the Ministry of Home Affairs took a further step forward with the development of the new Local Administration Governance Index at provincial level, ITKPD. The index identifies the performance of local authorities in undertaking key functions of governance. This new tool will strengthen the efficacy of the ministry's sub-national monitoring and evaluation tool (EPPD).

The proposed new index focuses on delivery of local government services and incorporates a more participative approach that is intended to engage a wider interest by communities into the performance of their local administrations. The index itself is a meta-analysis index which incorporates pre-existing indexes at subnational level produced by ministries/agencies. This means there is no need at these stages to collect data from subnational level.

It is more a participatory approach among the ministries as it also intended to intensify coordination and dialogue for a macro level strategic development agenda.

The initial pilot was conducted during 2022 and covered 34 provinces. The initiative will further roll out in the next stage with plans to cover all kabupaten and cities across the nation.

KEMITRAAN's project tracking system, TRACY, was able to inform the production of Impact Assessment Reports covering 55 initiatives through 12 projects. These reports reached across KEMITRAAN's full portfolio of initiatives and were produced in tandem and to support the work of each of KEMITRAAN's program divisions.

The Knowledge Management & Learning Unit produced four podcasts sharing experiences and learning from KEMITRAAN's work with the Adaptation Fund. It also worked with the People Office Management team to conduct 8 internal learning sessions. The Unit also supported other units in KEMITRAAN in the conduct of seminars, book launching and conducting a youth camp with the Adaptation Fund project in Pekalongan City, Central Java.

Strengthening Regional Development Evaluation Through Governance



In 2021 KEMITRAAN carried out Indonesia Governance Index in 6 areas (2 provinces, 2 cities and 2 districts) in which the results are used by MoHA as reference to strengthen their subnational government's evaluation tool (EPPD). In 2022, we continued to assist MoHA (OTDA-Kemendagri) in the revision process using IGI as a key parameter to ensure robustness of their evaluation tool (EPPD). The activities were funded through the state budget, APBN.

In parallel with the above technical assistance to OTDA-Kemendagri,

KEMITRAAN also assisted MoHA's Strategic Policy Agency (BSKDN-Kemendagri) to initiate a pilot assessment of a composite-index (ITKPD/Indeks Tata Kelola Pemerintahan Daerah). This initiation is intended to boost the usability and synchronization of inter-ministries/inter-directorates data. In 2022, we completed the pilot assessment at provincial level.

The activities were co-funded between APBN and Ford Foundation.

Think Tanks Collaboration to Conduct Effective Climate Action

Since April 2021, KEMITRAAN has been implementing a Think Climate Indonesia Project supported by International Development Research Centre-Canada through funding from the Oak Foundation. The support covers contributions to improve organization's capacity in climate policy advocacy and climate-related research activities, i.e. Climate Budget Tagging Study and IGI-Climate Resilience Assessment.

In 2022, we managed to conduct a simulation of Climate Budget Tagging

for DKI Jakarta Budget (APBD) and the results were further consulted to the DKI Jakarta Government and obtained meaningful input and feedback prior to running the actual study in 5 provinces and 5 regencies/cities. While for IGI-Climate Resilience, we managed to develop the design, methodology and indicators, then pre-tested the instruments in 1 province and 1 city at the end of December 2022. We expect to complete both research in 10 locations (province and regency/city level) by September 2023.



Strengthening Regional Development through Governance project

USAID ERAT



This project is the next stage of the Strengthening Regional Development through Governance project. This phase of the project is being funded by USAID under its ERAT program. The project focus is on strengthening sub-national monitoring and evaluation systems for the Ministry of Home Affairs.

In the second semester of 2022, KEMITRAAN continued the above works for MoHA through USAID-ERAT programme. Within the scope of strengthening MoHA's subnational evaluation tool (EPPD), KEMITRAAN

achieved to improve the validity of 7.687 EPPD data and provided recommendation of 133 technical formulas to be applied in the methodology.

As for the ITKPD, KEMITRAAN conducted dissemination of the pilot assessment results to key technical ministries and a number of provincial governments. Input and feedback compiled from the disseminations are used as reference to further refine the ITPKD methodology and develop the assessment tool for regency/ city level.

Initiatives and Publications

Books



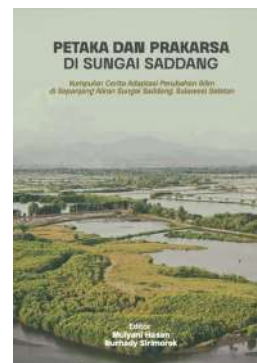
Pembelajaran jurnalisme Warga dalam Pandemi Covid-19 di Indonesia

Kerjasama KEMITRAAN dengan AIPJ2



Karut-Marut Bisnis Tambang dan Sawit di Pulau Sumatera dan Sulawesi

Kerjasama KEMITRAAN dengan Aliansi Jurnalis Independen



Petaka dan Prakarsa di Sungai Saddang

KEMITRAAN

Staff Articles

NO	DATE	TITLE/JUDUL	AUTHOR/PENULIS	MEDIA
1	25 April 2022	Urgensi Lembaga Kolaboratif Pencegahan Kebakaran Hutan The Urgency of Forest Fire Prevention Collaborative Institutions	Zenwen Pador	Kompas.id
2	20 May 2022	Menyoal Reposisi Hutan Jawa Questioning Java Forest Repositioning	Gladi Hardiyanto	Mongabay
3	14 September 2022	Setelah Sambo After Sambo	Rifqi S Assegaf	Hukum Online
4	05 December 2022	Negeri Para Demokrat Democratic Country	Arif Nurdiansah	Kompas.com
5	26 December 2022	Demokrasi Kopi Coffee Democracy	Arif Nurdiansah	Kompas.com
6	26 December 2022	Safeguarding the integrity of Indonesia's electoral system Menjaga integritas sistem pemilu Indonesia	Laode M Syarif	The Jakarta Post

Videos

NO	JUDUL
1	20+ Years Strengthening Democracy in Indonesia
2	Jalan Panjang Penanganan Banjir Rob di Kota Pekalongan
3	KOVID: Pengakuan Hutan Adat untuk Kelestarian dan Kesejahteraan Masyarakat Adat Karampuang
4	Dua Dekade Memperkuat Demokrasi
5	WEBINAR: Peran Teknologi Informasi dalam Mewujudkan Pemilu Berintegritas
6	Gerak Langkah Perempuan Adat & Etnis Minoritas dalam Pemberdayaan Ekonomi
7	WEBINAR SERIES #3: Menilik Data Indeks Komposit Dalam Membangun Desa Sejahtera
8	Memperkuat Perhutanan Sosial di Kabupaten Sinjai, Sulawesi Selatan
9	Program Estungkara
10	Peluncuran Buku: INVESTIGASI JURNALIS TERKAIT KORUPSI KEJAHATAN SUMBER DAYA ALAM & LINGKUNGAN HIDUP
11	Seminar Publik: Penerapan Sistem Manajemen Anti Penyyuapan (SMAP) - Manfaat dan Tantangan di BUMN
12	Bedah Buku: Demokrasi di Indonesia, dari Stagnasi ke Regresi?
13	Webinar Series #2: Bedah Indikator Ekologi dalam Kebijakan Pembangunan Desa
14	Seminar Nasional: Kontekstualisasi Implementasi Keadilan Restoratif di Indonesia
15	WEBINAR SERIES #1: Melek Data, Bijak Data, Desa Sejahtera
16	SEMINAR NASIONAL: Upaya Penguatan Kapasitas Pencegahan & Penanggulangan Karhutla Berbasis Klaster
17	WEBINAR: Tantangan Partisipasi Masyarakat dalam Pengawasan Penanganan Pandemi Covid-19
18	Sosialisasi Concept Note 2nd Batch Adaptation Fund
19	Hutan Tanpa Api Adalah Masa Depan
20	Jaga Langit Pelalawan Tetap Biru - Sebuah upaya bersama pencegahan kebakaran hutan dan lahan
21	WEBINAR BERISIK (Bincang Iklim Asik Papua)

NO	JUDUL
22	Team Up For Impact
23	Menjaga Hutan, Menjaga Kehidupan - Harta Tersembunyi di Taman Nasional Isau-Isau
24	WEBINAR: RUU Perampasan Aset Sebagai Perwujudan Prinsip Utama G20 Tentang Pengembalian Aset
25	BINCANG IKLIM ASIK PAPUA
26	Bagaimana memanfaatkan platform HRDKS (Human Right Defender Knowledge System)
27	Apa itu HRDKS (Human Right Defender Knowledge System)??
28	Webinar Jalan Panjang dan Berliku Menghadirkan Negara Untuk Melindungi Pembela HAM - Part 2
29	Webinar Jalan Panjang dan Berliku Menghadirkan Negara Untuk Melindungi Pembela HAM - Part 1
31	Refleksi KEMITRAAN Atas Tantangan Bangsa 2022



Podcast

NO	JUDUL
1	Eps. 09 UTAS 20 Thn KEMITRAAN: Kunci Untuk Menyelamatkan Bangsa Ini
2	Jalan Panjang Penanganan Banjir Rob di Kota Pekalongan
3	KOVID: Pengakuan Hutan Adat untuk Kelestarian dan Kesejahteraan Masyarakat Adat Karampuang
4	Sang Pengendali Iklim
5	#14. UTAS KEMITRAAN: Perempuan Adat Dalam Pengelolaan Sumber Daya Alam
6	WEBINAR: Peran Teknologi Informasi dalam Mewujudkan Pemilu Berintegritas
7	UTAS KEMITRAAN: Tetap Cinta Kota Pekalongan Meski Dampak Perubahan Iklim Nyata
8	Danial Khairul Anam Sang Pejuang Mangrove dari Pekalongan
9	UTAS KEMITRAAN: Jihad Ekologis
10	Juliana, anak perempuan pertama dari Suku Anak Dalam (SAD) yang menempuh Pendidikan Tinggi
11	Eps. 08 UTAS 20 Th KEMITRAAN: Industri Pertambangan Ramah Lingkungan, Apa Bisa? bersama Noke Kiroyan
12	#13. UTAS KEMITRAAN: Zero Asap Karhutla di Pulang Pisau
13	#12. UTAS KEMITRAAN: Aktor Penentu Pencegahan Karhutla di Sumatra Selatan
14	#11. UTAS KEMITRAAN: Upaya Multipihak Bebaskan Kab. Pulang Pisau dari Kebakaran Hutan dan Lahan
15	#10. UTAS KEMITRAAN: Keroyokan Padamkan Api di Ogan Komering Ilir, Bersama Sekda Kab. OKI
16	#09. UTAS KEMITRAAN: Berbicang Seputar Otonomi Daerah, Kewenangan Desa, dan Pembangunan di Papua
17	Eps. 05 UTAS 20 KEMITRAAN: Mgr. Petrus Turang mengungkap Kunci untuk Memperbaiki Negeri Ini
18	Eps. 04 UTAS 20 KEMITRAAN: Azyumardi Azra bicara Pemberantasan Korupsi dan Disorientasi Partai

Eps. 04 UTAS 20 tahun
kemitraan partnership

PANDANGAN SIR AZYUMARDI AZRA

Seputar Pemberantasan Korupsi Hingga Disorientasi Partai Politik, Masyarakat Sipil dan Pendidikan Tinggi Dalam Berdemokrasi

Laode M. Syarif bersama Sir Azyumardi Azra

www.kemitraan.or.id @ kemitraan_ind Kemitraan Indonesia

Eps. 01 UTAS ADAPTATION FUND kemitraan partnership

“Jihad” Ekologis

Bersama KH. Zimam Hanifun Nusuk (CUS NIF)

Ulama dan Pendiri Pondok Pesantren Asy-syarifiyyah Krapyak, Kota Pekalongan

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Eps. 10 UTAS 20 tahun kemitraan partnership






THE CAUSES OF INDONESIA'S RULE OF LAW INDEX STAGNATION OVER THE YEARS

Laode M. Syarif with Elizabeth Andersen
Executive Director of World Justice Project

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Our Social Media

In 2022 KEMITRAAN began to develop our social media strategy by implementing paid advertising on Twitter, Instagram, Facebook and Youtube. This strategy did result in a significant increase in engagement. Social media is still an effective medium in expanding the reach of information to the public.

	2021	2022
 <i>Kemitraan Indonesia</i>	3.393 followers 3.179 likes	▲ 3.393 followers ▲ 5.153 likes
 <i>@kemitraan_ind</i>	3986 followers 701 posts	▲ 6.122 followers ▲ 868 posts
 <i>@kemitraan_ind</i>	3.848 followers 8117 posts	▲ 4.608 followers ▲ 8117 posts
 <i>Kemitraan Indonesia</i>	3.250 subscribers 155 videos 404.464 views	▲ 4.710 subscribers ▲ 155 videos ▲ 838,713 views
 <i>Kemitraan Indonesia</i>	660 followers	▲ 1.174 followers

Our Newsletter

We continue to regularly disseminate the latest information about KEMITRAAN through newsletters. The PARTNERSHIP News that we spread every month also often engenders responses from readers. The information we share is in the form of event agendas, job vacancies, articles from staff, videos and the latest publications.


 THE PARTNERSHIP FOR GOVERNANCE REFORM
Kabar KEMITRAAN
April 2023




yang terhormat,

Pengesahan RUU Perampasan Aset Akan Jadi Bukti Keseriusan Negara Memberantas Korupsi

Keseriusan pemerintah dan Dewan Perwakilan Rakyat (DPR) untuk untuk memberantas korupsi harus dibuktikan dengan segera mengesahkan Rancangan Undang-Undang (RUU) Perampasan Aset. Sebab, penyusunan RUU ini sebetulnya sudah dimulai sejak 2003 yang diinisiasi oleh PPATK (Pusat Pelaporan dan Analisis Transaksi Keuangan). Di mana, rumusannya mengadopsi ketentuan UNCAC (United Nations Convention Against Corruption) yang memuat konsep Perampasan Aset Tanpa Tuntutan Pidana (Non-

 THE PARTNERSHIP FOR GOVERNANCE REFORM
Kabar KEMITRAAN
Maret 2023



yang terhormat,

Urgensi Reformasi Jilid 2 Kementerian Keuangan

Siapa sangka, kasus penganiayaan yang dilakukan kepada seorang remaja berujung pada gegernya satu negara. Dimulai dengan gelombang perilaku pamer harta para pejabat negara di media sosial sampai dengan praktik dugaan pencucian uang senilai Rp 300 triliun lebih yang akhirnya menimbulkan runtuhnya kepercayaan publik terhadap institusi yang selama ini menjadi salah satu sumber uang negara. Direktorat Jenderal Pajak dan Direktorat Jenderal Bea dan Cukai, Kementerian Keuangan. Kejadian ini, seharusnya tidak

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bit.ly/NewsletterKEMITRAAN

Scan QR code:



People, Office & Financial Management



Current financial situation

Putting your strategy into action is how your marketing plan set. At the same time, it will also show you how you're going through networking, advertising etc.

Strategizing the right timing that fits your customer's buying cycle maximize sales. The marketing plan should be innovative. It should be followed up and the activities you are doing to develop



Trading Graph

It includes short term and long term activities of marketing that has to do with the analysis of a company's status and contribute to its objectives. The objectives will be based on how you gain sales by acquiring and keeping customers. A marketing strategy helps convey effective messages with the right level of marketing approaches that will maximize sales, outcome and marketing activities.

Information	Product A - North America	Product B - North America	Product A - Europe	Product A - Asia
Product A - North America	24,766	45,556	12,357	20,776
Product B - North America	351	1,576	534	3,541
Product A - Europe	133	190	456	764
Product A - Asia	346	47,756	134	216
Product A - North America	24,766	45,556	12,357	20,776
Product B - North America	351	1,576	534	3,541
Product A - Europe	133	190	456	764
Product A - Asia	346	47,756	134	216

Issue 764
Monday, Jun 14, 2016
#Citydailynews

Calendar

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Tudy's wedding

Dinner with Family 5:45 pm

Flight AL5027 6:45 am → 9:30 pm



Union

...or do you offer the best type? or do you offer a fast, high-quality product, or a core, high-value product? It's possible to be both. You should consider on thinking what your customers need you to be. Your logo is the main foundation of your brand. All the promotional materials should be connected with your brand. Having a good brand strategy allows you to have a major advantage in gaining a large share of your market. Consider from what you can learn or expect from the products and services you offer. The expanding strategy you have should be consistent as it leads to a strong brand equity. The branding strategy you have should be consistent as it leads to a strong brand equity.

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Staffing Developments & Procurement

At the end of 2022, there were 118 members of staff at KEMITRAAN, a majority of whom were deployed in support of project implementation. This figure represented an increase of 12 over 2021 and reflected the ramp up of new work associated with the Democratic Justice Governance and Regionalization work.

During the year some 17 staff resigned including one who died. Meanwhile an additional 29 new people joined the KEMITRAAN team. At the end of 2022 the

staffing profile of KEMITRAAN contained 62 men and 56 women. This meant that women comprised 47% of all staff. 31 members of staff were Core staff while the remaining 87 were Project based staff.

During the year KEMITRAAN undertook training programs in a range of areas focused on strengthening the management capacity of the organization.

A detailed outline of KEMITRAAN's staff is attached as Annex 2.

Staffing Developments & Procurement Specific initiatives included:



Research Methodology training (6 participants)



Story telling (writing training – 16 participants)



Gender Training (22 participants)



BNDL – Report Writing Training (12 participants, including 3 SMT)



HRM Certification for HR Officer (1 participant)



Cyber-security training Digital (2 participants)



English Training (15 participants)



Sharing sessions : 9 times (sharing session is an activity where staff share their experiences from their trip or training with other staff within the organization).

Finances Management

During 2020 total revenue for KEMITRAAN reached USD 5,212,556 while expenditure reached USD 5,514,665. This left KEMITRAAN with total reserve assets to the value of USD 3,306,690.

The annual audit report indicates that KEMITRAAN has again secured an unqualified opinion, indicating no concerns in terms of financial management. This continues our trend since assuming full responsibility and accountability for its own financial management in 2005.



A close-up photograph of a red folder with a silver metal fastener. The folder is open, and a white document is visible inside. The fastener is a large, curved metal piece with a textured surface. The folder has a white interior with a red border. The background shows other folders in blue, grey, and red. The word "Annex" is written in white on a red background that covers the bottom half of the image.

Annex



Our Organisation Chart





ANNEX 2

Our People

	Position	Gender	Source	Name of person
EXECUTIVE OFFICE				
1	Executive Director	Male	Core	Laode Muhammad Syarif
2	Internal Auditor	Male	Core	Stevanezar Adi Kirana (Left June 2022)
3	Internal Auditor	Female	Core	Irma Herwinda (Joined August 2022)
4	Executive Assistant	Female	Core	Hindijani Novita
5	Communication Manager	Female	Core	Trinzi Mulamawitri
6	Multimedia Officer	Male	Core	Niccolo Attar (Joined November 2022)
7	Program Development – Consultant	Male	Project	Kevin Evans
8	Communication Specialist – Consultant	Male	Project	Gampang Wahono
PEOPLE & OFFICE MANAGEMENT				
1	Head of People & Office Management	Female	Core	Heny Pratiwi
2	HR Officer	Female	Core	Edityas Nur Hutami
3	Receptionist & Admin	Female	Core	Citra Oktaviani
4	Legal Advisor – Consultant	Female	Core	Karolina S.H
5	Admin Assistant – Consultant	Female	Core	Fauzia Fadila
6	GS & Procurement Officer	Female	Core	Titik Wahyuningsih
7	Office Helper 1	Male	Core	Fajri Salim
8	Office Helper 2	Male	Core	Mei Utomo
9	Photocopy Machine Operator	Male	Core	Muzakir (passed away January 2022)
10	Photocopy Machine Operator - Consultant	Male	Core	Akhfandra Defrian Adipraja (Joined June 2022)
11	Security	Male	Core	Watono
12	IT Officer	Male	Core	Iwan Samsul
FINANCE & GRANTS				
1	Head of Finance & Grants	Male	Core	Budi Setiawan
2	Grant Manager	Female	Core	Noviani Dewi Utami
3	Finance Officer	Male	Core	Jumali
4	Grant Officer	Male	Core	Wahyu Pamuji
5	Junior Finance Officer	Female	Core	Isnawati Dewan
6	Finance Assistant	Female	Core	Kurniasih Paturrahman
7	Finance Assistant	Female	Core	Rina Bahar
8	Finance Assistant	Male	Core	Muhammad Afif Abdillah
KNOWLEDGE MANAGEMENT & LEARNING				
1	Head of Knowledge Management & Learning	Female	Core	Inda Presanti Loekman
2	Knowledge and Communication Officer	Male	Core	Arif Nurdiansah
3	Research Specialist	Male	Project	IG Sigit Murwito
4	Research & Knowledge Officer	Female	Project	Amalia Fubani

	Position	Gender	Source	Name of person
5	Research & Resource Center Officer	Female	Core	Riana Ekawati
6	Research & Admin Support	Female	Project	Hana Alfahani Syafrilla
7	Researcher – Consultant	Female	Project	Tites Eka Agustine
8	Principal Researcher – Consultant	Female	Project	Lenny Hidayat (Left April 2022)
9	Researcher – Consultant	Male	Project	Hery Sulistyoyo Jati
10	Knowledge Management Learning – Consultant	Male	Project	Irfan Nasrullah
11	Research Assistant IDRC	Male	Project	Regitri Darmawan
12	Monitoring Evaluation Officer	Male	Core	Moch Ghuftron
13	Monitoring Evaluation Learning Specialist	Male	Project	Marselino Djeer
14	Monitoring Evaluation Assistant	Female	Core	Rr. Aj. Chandra Purnamasari
SUSTAINABLE GOVERNANCE STRATEGIC				
1	Program Director for Sustainable Governance Strategic	Female	Core	Dewi Lestari Yani Rizki
2	Program Manager of SGS	Male	Project	Abimanyu Sasongko Adji
3	Project Assistant of SGS	Female	Project	Adetya Rahmi
4	Project Assistant AF	Male	Project	Fadly Wiramandiri
5	Data and GIS Officer AF	Male	Project	Mohammad Ichwan Hidayatullah
6	Project Officer (Green Economic) AF	Male	Project	Yudha Utama
7	Project Officer (Knowledge Management & Learning AF	Female	Project	Suci Maisyarah
8	Technical Procurement Officer AF	Male	Project	Niknik Jatnika (Joined July 2022)
9	Program Manager of SGS	Male	Project	Moch Yasir Sani
10	Project Officer Estungkara - AIPTIS	Female	Project	Widya Anggraini
11	Project Officer Estungkara - AIPTIS	Female	Project	Tracy Pasaribu (Joined April 2022)
12	Communication Officer Estungkara - AIPTIS	Female	Project	Melya Findi Astuti (Joined April 2022)
13	Admin and Finance Estungkara - AIPTIS	Female	Project	Ina Desilia Fridayanti
14	Team Leader AF Pekalongan	Male	Project	Dadang Hilman Fitrya (Left June 2022)
15	Team Leader AF Pekalongan	Male	Project	Andi Kiki (Joined August 2022)
16	Project Officer AF Pekalongan	Female	Project	Widi Artanti
17	Monitoring & Evaluation Officer AF Pekalongan	Female	Project	Feriska Achadiati
18	Finance and Admin Officer AF Pekalongan	Male	Project	Rudyanto Hia (Left April 2022)
19	Finance and Admin Officer AF Pekalongan	Female	Project	Samiaty (Joined April 2022)
20	Junior Project Officer AF Pekalongan	Male	Project	Anindita Sulistyono (Joined April 2022)
21	Laison Officer Program Enshrinement Papua - Consultant	Male	Project	Natalie Jaya Tangkepayung (Left Sept 2022)
22	Laison Officer Program Enshrinement Papua - Consultant	Male	Project	Paul Harry Salainti (Left July 2022)
23	Adaptation & Mitigation of Climate Change - Consultant	Female	Project	Eka Melisa
24	Junior Communication - Consultant	Female	Project	Shabrina P.P
25	Data Specialist - Consultant	Male	Project	Irendra Radjawali
26	Laison AF Pekalongan	Male	Project	Trisno Suhito
27	Office Helper in Pekalongan	Male	Project	Muhlasin
28	Local Facilitator	Female	Project	Ani Wiwit Anita

	Position	Gender	Source	Name of person
29	Local Facilitator	Female	Project	Drygin Dayaningrum
30	Local Facilitator	Male	Project	Eko Budi Prijono
31	Local Facilitator	Male	Project	Handoyo
32	Local Facilitator	Male	Project	Hatta Adi Failasuf
33	Local Facilitator	Male	Project	Mochamad Baihaqi
34	Local Facilitator	Male	Project	M. Fahrurozi
35	Local Facilitator	Male	Project	Syariful Mal
SUSTAINABLE GOVERNANCE COMMUNITY				
1	Program Director for Sustainable Governance Community	Male	Core	Hasbi Berliani
2	Project Manager RIMBA	Male	Project	Yesaya Hardiyanto
3	Finance & Grant Officer RIMBA	Female	Project	Yunidar
4	Project Officer RIMBA	Female	Project	Herdianti Indah Puspita (Left January 2022)
5	Project Officer RIMBA	Female	Project	Sudarwan (Joined January 2022)
6	Project Manager CBFM	Male	Project	Gladi Hardiyanto
7	Project Assistant CBFM	Female	Project	Fajarwati
8	Admin Finance ISLA Phase-2	Female	Project	Ari Kristiani
9	Monitoring & Evaluation Specialist for GFA - Consultant	Female	Project	Eri Trinurini Adhi
10	Technical Specialist RIMBA - Consultant	Male	Project	Iman Soedrajat
11	Knowledge Management - Consultant	Male	Project	Hasantoha Adnan
12	Social Forestry Expert - Consultant	Male	Project	Aloysius Tao
13	Admin & Secretary RIMBA - Consultant	Female	Project	Annisah
14	Finance Specialist RIMBA - Consultant	Male	Project	Yus Santoro
15	Institutional Development & Communication Specialist RIMBA - Consultant	Female	Project	Cut Sevka Sachrul
16	NRM Specialist RIMBA - Consultant	Male	Project	Barano Siswa Sulistyawan
17	National Consultant for Sustainable Forest Management & Social Forestry - Consultant	Male	Project	Suwito
18	Peatland Governance & Community Monitoring - Consultant	Male	Project	Joko Waluyo
19	Forest Based Community Enterprise Development - Consultant	Male	Project	Wisnu Caroko
20	Field Coordinator ISLA Phase - 2 - Consultant	Male	Project	Stepanus Djuweng
21	Field Facilitator ISLA Phase - 2 - Consultant	Female	Project	Intan Wulandari
22	Field Facilitator ISLA Phase - 2 - Consultant	Male	Project	Yogi Alexander (Left July 2022)
23	Field Facilitator ISLA Phase - 2 - Consultant	Male	Project	Muhammad Mursin (Joined Aug 2022)
24	Junior Oil Palm - RIMBA - Consultant	Male	Project	Rahmadha Akbar Syah
25	Research Associate UUCK - Consultant	Female	Project	Elok Anggraini
26	National Fire Expert for SIAP - Consultant	Male	Project	Erly Sukrismanto (Left June 2022)
27	Deputy Cluster Manager SIAP	Male	Project	Amir Faisal
28	Deputy Cluster Manager SIAP	Male	Project	Muhammad Haryono
29	Project Manager SIAP	Male	Project	Marius Gunawan (Left June 2022)
30	Project Assistant for SIAP	Female	Project	Ridha Yuanita Sutomo (Left Augustus 2022)

	Position	Gender	Source	Name of person
31	Village Facilitator CBFM - Consultant	Male	Project	Jasmadi Akbar
32	Village Facilitator CBFM - Consultant	Male	Project	Singlum
33	Village Facilitator CBFM - Consultant	Male	Project	Bambang Isnaini
34	Finance Expert for SIAP - Consultant	Male	Project	Derry Wanta (Left June 2022)
35	Monitoring & Evaluation Specialist for GFA - Consultant	Male	Project	Eri Trinurini Adhi (Left June 2022)
36	Legal Expert for SIAP - Consultant	Male	Project	Zenwen Pador (Left June 2022)
37	National Fire Expert for SIAP - Consultant	Male	Project	Erly Sukrismanto (Left June 2022)
DEMOCRATIC JUSTICE GOVERNANCE & REGIONALISATION				
1	Program Director for Democratic Justice Governance	Male	Project	Rifqi Sjarief
2	Project Officer for SIAGA ECO	Female	Project	Belinda Sahadati Amri
3	Chief of Party Integritas	Male	Project	Justin Snyder (Joined February 2022)
4	Deputy Chief of Party Integritas	Female	Project	Diah Astuti Sri Januarti (Joined March 2022)
5	Finance Manager Integritas	Male	Project	Ernest Eliot H Simatupang (Joined March 2022)
6	Monitoring & Evaluation Specialist Integritas	Female	Project	Ria Wardani (Joined March 2022 - Left August 2022)
7	Monitoring & Evaluation Specialist Integritas	Female	Project	Irvan Josua P Sibarani (Joined November 2022)
8	Communication Officer Integritas	Female	Project	Juliarti Sianturi (Joined March 2022)
9	Project Manager IR 1 Integritas	Female	Project	Frida Rustiani (Joined March 2022)
10	Project Manager IR 2 Integritas	Female	Project	Meissy Sabardiah (Joined April 2022)
11	Project Officer IR 1 Integritas	Female	Project	Evi Mala Wijayanti (Joined July 2022)
12	Project Officer IR 2 Integritas	Female	Project	Hariyani Putri (Joined August 2022)
13	Project Assistant IR 1 Integritas	Female	Project	Hanifah Mahaly (Joined July 2022)
14	Project Assistant IR 2 Integritas	Female	Project	Azzahra Lesti Pratiwi (Joined August 2022)
15	Finance and Grant Officer Integritas	Female	Project	Sri Lestari (Joined April 2022)
16	Admin and Finance Assistant Integritas	Male	Project	Pedro Horas Sirait (Joined September 2022)
17	Project Officer DJGR	Male	Project	Refki Saputra (Joined October 2022)
18	Project Manager Elevate	Female	Project	Dewi Damayanti (Joined December 2022)
19	Finance and Grant Officer Elevate	Female	Project	Ratih Komala Wahyuni (Joined December 2022)
20	Grants & Procurement Assistant - Integritas	Female	Project	Freya Murti Pramudita (Joined October 2022)
21	Translator/Interpreter - Consultant	Male	Project	Indra V A Krishnamurti (Joined July 2022)

ANNEX 3

Our Donors & Partners

NO	DONORS	DONOR CONTRIBUTION 2000 - 2020	2021	2022	DONOR CONTRIBUTION 2000 - 2022	Proportion (%)
1	00182 GOVERNMENT OF NETHERLANDS	\$ 39.399.649	\$ 129.308	\$ 33.974	\$ 39.562.931	22%
2	00187 GOVERNMENT OF NORWAY	\$ 21.307.497	\$ 126.344	\$ 61.742	\$ 21.495.583	12%
3	00055 GOVERNMENT OF AUSTRALIA	\$ 15.257.688	\$ -	\$ -	\$ 15.257.688	9%
4	00280 EUROPEAN UNION	\$ 12.807.037	\$ -	\$ -	\$ 12.807.037	7%
5	00248 GOVERNMENT OF UNITED KINGDOM	\$ 8.464.273	\$ -	\$ -	\$ 8.464.273	5%
6	00555 GOVERNMENT OF SWEDEN	\$ 7.353.799	\$ -	\$ -	\$ 7.353.799	4%
7	00015 WORLD BANK (INT'L. BANK FOR RE	\$ 6.113.655	\$ -	\$ -	\$ 6.113.655	3%
8	00253 GOVERNMENT OF UNITED STATES OF	\$ 5.736.013	\$ 44.144	\$ 750.851	\$ 6.531.008	4%
9	00141 GOVERNMENT OF JAPAN	\$ 4.084.312	\$ -	\$ -	\$ 4.084.312	2%
10	00095 GOVERNMENT OF DENMARK	\$ 4.023.265	\$ -	\$ -	\$ 4.023.265	2%
11	00307 ASIA FOUNDATION	\$ 4.484.821	\$ -	\$ 90.889	\$ 4.575.710	3%
12	00306 RTI INTERNATIONAL	\$ 2.106.173	\$ -	\$ -	\$ 2.106.173	1%
13	00012 UNDP	\$ 2.015.139	\$ -	\$ -	\$ 2.015.139	1%
14	00188 GOVERNMENT OF NEW ZEALAND	\$ 1.874.005	\$ -	\$ -	\$ 1.874.005	1%
15	00304 CLUA	\$ 2.519.322	\$ 261.027	\$ 197.578	\$ 2.977.927	2%
16	00310 FORD FOUNDATION	\$ 1.932.443	\$ 194.793	\$ -	\$ 2.127.236	1%
17	00305 SIEMENS	\$ 1.311.266	\$ -	\$ -	\$ 1.311.266	1%
18	00327 MCAI - MILLENIUM CHALLENGE ACCOUNT INDONESIA	\$ 1.143.920	\$ -	\$ -	\$ 1.143.920	1%
19	00309 CHEMONICS INTERNATIONAL INC	\$ 1.469.239	\$ 257.395	\$ -	\$ 1.726.633	1%
20	00303 UNODC	\$ 902.130	\$ -	\$ -	\$ 902.130	1%
21	00320 THE DAVID AND LUCILE PACKARD FOUNDATION	\$ 849.000	\$ -	\$ -	\$ 849.000	0%
22	00321 GENTING OIL KASURI PTE.LTD	\$ 795.612	\$ -	\$ -	\$ 795.612	0%
23	00316 OXFORD POLICY MANAGEMENT ASIA	\$ 780.692	\$ -	\$ -	\$ 780.692	0%
24	00314 CARDNO EMERGING MARKETS (AUSTRALIA) PTY LTD	\$ 620.377	\$ 101.679	\$ 46.501	\$ 768.557	0%
25	00110 GOVERNMENT OF FINLAND	\$ 597.812	\$ -	\$ -	\$ 597.812	0%
26	00078 GOVERNMENT OF CANADA	\$ 628.990	\$ 140.105	\$ 75.963	\$ 845.058	0%
27	00308 UNIVERSITY OF COLORADO	\$ 537.187	\$ -	\$ -	\$ 537.187	0%
28	00326 IDLO - INTERNATIONAL DEVELOPMENT LAW ORGANIZATION	\$ 1.228.109	\$ -	\$ -	\$ 1.228.109	1%
29	00323 IDH THE SUSTAINABLE TRADE INITIATIVE	\$ 642.999	\$ 57.756	\$ -	\$ 700.755	0%
30	00312 NDI - NATIONAL DEMOCRATIC INSTITUTE	\$ 371.814	\$ -	\$ -	\$ 371.814	0%
31	00301 AXIS	\$ 343.696	\$ -	\$ -	\$ 343.696	0%
32	00317 MSI - MANAGEMENT SYSTEM INTERNATIONAL	\$ 284.409	\$ -	\$ -	\$ 284.409	0%
33	00315 BP BERAU LTD.	\$ 1.122.458	\$ 121.885	\$ -	\$ 1.244.344	1%
34	00332 ROCKEFELLER PHILANTHROPY ADVISORS, INC	\$ 347.000	\$ -	\$ -	\$ 347.000	0%
35	00232 GOVERNMENT OF SWITZERLAND	\$ 139.285	\$ -	\$ 74.283	\$ 213.567	0%

NO	DONORS	DONOR CONTRIBUTION 2000 - 2020	2021	2022	DONOR CONTRIBUTION 2000 - 2022	Proportion (%)
36	00325 NIMD - THE NEDHERLANDS INSTITUTE FOR MULTIPARTY DEMOCRACY	\$ 596.235	\$ -	\$ -	\$ 596.235	0%
37	00319 OUTRIGHT ACTION INTERNATIONAL	\$ 120.015	\$ -	\$ -	\$ 120.015	0%
38	00324 GOOD ENERGIES FOUNDATION	\$ 97.372	\$ -	\$ -	\$ 97.372	0%
39	00220 GOVERNMENT OF SPAIN	\$ 83.343	\$ -	\$ -	\$ 83.343	0%
40	00322 BSR - BUSINESS FOR SOCIAL RESPONSIBILITY	\$ 72.171	\$ -	\$ -	\$ 72.171	0%
41	00329 THE SAMDHANA INSTITUTE	\$ 63.808	\$ -	\$ -	\$ 63.808	0%
42	00331 BOSCH FOUNDATION	\$ 192.227	\$ -	\$ -	\$ 192.227	0%
43	INC001 IOM	\$ 49.624	\$ -	\$ -	\$ 49.624	0%
44	00112 GOVERNMENT OF FRANCE	\$ 49.062	\$ -	\$ -	\$ 49.062	0%
45	00311 COWATER INTERNATIONAL INC.	\$ 39.923	\$ -	\$ 631.284	\$ 671.207	0%
46	00318 TII - TRANSPARENCY INTERNATIONAL INDONESIA	\$ 38.053	\$ -	\$ -	\$ 38.053	0%
47	00302 UNIVERSITY OF SYDNEY	\$ 37.582	\$ -	\$ -	\$ 37.582	0%
48	00313 WOODS AND WAYSIDE INTERNATIONAL	\$ 24.876	\$ -	\$ -	\$ 24.876	0%
49	00330 AUAF - AMERICAN UNIVERSITY OF AFGHANISTAN	\$ 20.000	\$ -	\$ -	\$ 20.000	0%
50	00328 BRITISH EMBASSY	\$ 13.193	\$ -	\$ -	\$ 13.193	0%
51	00204 GOVERNMENT OF KOREA	\$ 2.190	\$ -	\$ -	\$ 2.190	0%
52	00333 ADAPTATION FUNDS	\$ 734.826	\$ 2.916.826	\$ 1.848.309	\$ 5.499.961	3%
53	00022 UNESCAP	\$ 9.143	\$ -	\$ -	\$ 9.143	0%
54	00334 UNITED NATIONS OFFICE FOR PROJECT SERVICES	\$ 7.267.418	\$ -	\$ -	\$ 7.267.418	4%
55	00132 GOVERNMENT OF INDONESIA	\$ 177.151	\$ 63.351	\$ 5.271	\$ 245.773	0%
56	00335 LTKL - LEMBAGA TEMU KABUPATEN LESTARI	\$ 47.629	\$ -	\$ -	\$ 47.629	0%
57	00336 KOMPAK - KOLABORASI MASYARAKAT DAN PELAYANAN	\$ 24.925	\$ 5.203	\$ -	\$ 30.128	0%
58	00337 PT EOS CONSULTANTS	\$ 43.885	\$ 30.679	\$ 75.162	\$ 149.726	0%
59	00338 GFA CONSULTING GROUP	\$ -	\$ -	\$ -	\$ -	0%
60	00339 GLOBAL GREEN GROWTH INSTITUTE (GGGI)	\$ -	\$ -	\$ 25.000	\$ 25.000	0%
61	00400 PLAN-C	\$ -	\$ 6.339	\$ 25.150	\$ 31.489	0%
62	00401 CIFOR - CENTER FOR INTERNATIONAL FORESTRY RESEARCH	\$ -	\$ -	\$ 64.707	\$ 64.707	0%
63	00402 IFES - International Foundation for Electoral Systems	\$ -	\$ -	\$ -	\$ -	0%
64	00403 P3PD - Piii -DIRECTORATE OF SOCIO-CULTURAL, ENVIRO	\$ -	\$ -	\$ 127.730	\$ 127.730	0%
65	00041 UNEP	\$ 111.870	\$ 775.000	\$ 508.889	\$ 1.395.759	1%
66	00004 FOOD AND AGRICULTURE ORGANIZAT	\$ -	\$ -	\$ 75.776	\$ 75.776	0%
67	01000 INTERNAL FUNDS	\$ 4.200.936	\$ 320.433	\$ 180.118	\$ 4.381.054	2%
TOTAL DONOR CONTRIBUTIONS		\$ 167.712.543	\$ 5.552.268	\$ 4.899.176	\$ 177.843.554	100%

Our Projects

Donor	Project Title	Value (Rp Millions)
Adaptation Fund	The “Safekeeping-Surviving-Sustaining towards Resilience: 3S Approach to Build Coastal City Resilience to Climate Change Impacts and Natural Disasters in Pekalongan City, Central Java Province” Project in Indonesia	\$ 5,972,670
Adaptation Fund	The “Adapting to Climate Change through Sustainable Integrated Watershed Governance in Indigenous People of Ammatoa Kajang Customary Area in Bulukumba Regency, South Sulawesi Province, Indonesia” Project in Indonesia	\$ 1,125,015
UNEP	Integrated Fire Management to Reduce Wildfires, Improve Peatlands Management and reduce Greenhouse Gas Emission: Phase I - Strengthening Indonesian Capacity for Anticipatory Peat Fire Management (SIAP Project)	\$ 1,109,375
CLUA	Improving access to Community's Alternative Livelihood and Environmental Protection to support Sustainable, Inclusive, and Effective Natural Resource Management in Tanah Papua.	\$ 249,527
GFA/KfW	Forestry Programme IV Mamasa	\$ 1,050,000
GGGI	Technical Assistance on UUCK RPP on Environment & Forestry	\$ 25,000
AIPJ/CARDNO	Boosting Rule of Law, Integrity and Democratic Governance through Civic Engagement [BRIDGE]: Safeguarding the Integrity of COVID-19 Recovery Fund Management in Indonesia through the Empowerment of Law Enforcement Agencies, Governments and Civil Society Program	\$ 110,357
U.S. Department of State	SIAGA-ECO (Strategic Initiative on Asset Tracing and Recovery Governance and Accountability in Environmental Crimes and Corruption)	\$ 250,000
IDRC	Think Climate Indonesia – Organizational Strengthening and Core Research	\$ 372,054
UNEP	RIMBA Project Inception Phase services contract on the project “Strengthening forest and ecosystem connectivity in RIMBA landscape of central Sumatra through investing in natural capital, biodiversity conservation, and land-based emission reductions” (RIMBA project)	\$ 378,125

Donor	Grantee Name	Location	Project Title	Value (Rp Millions)
Ford Foundation			For support for training, technical assistance and other capacity building activities for local government and communities to improve the implementation of social forestry programs at the local level.	\$ 400,000
Norway			Towards Sustainable & Inclusive Natural Resources Management under Job Creation Law	\$ 344,390
PLAN C			Strengthening MOHA Research Unit's Capacity through Developing A Multi-Sectoral Governance Composite Index	\$ 33,107
GFA/KfW			FP V GFA	\$ 319,784
IDH			IDH - Baseline Study Landscape Phase 2	\$ 258,049
FAO			Preparatory Studies for GCF Project Proposal Formulation on Green Peatland Economy in Indonesia	\$ 99,000
USAID			USAID/Indonesia - Indonesia Integrity Initiative (Integritas) Activity	\$ 9,999,550
CIFOR			Western Pacific Sustainable Peatland Management (SAGU) Project	\$ 101,189
COWATER			Australia-Indonesia Partnership Towards an Inclusive Society (INKLUSI)	\$ 758,798
Adaptation Fund			Enhancing the adaptation capability of coastal community in facing the impacts of climate change in negeri (village) Asilulu, Ureng and Lima of Leihibu District, Maluku Tengah Regency Maluku Province	\$ 963,456
Adaptation Fund			EMBRACING THE SUN: Redefining Public Space as a Solution for the Effects of Global Climate Change in Indonesia's Urban Areas	\$ 824,835
IFES			ACT - Anti-Corruption Coalition for Transparency (ACT) Project	\$ 100,000
AIPJ/CARDNO			Implementation of Support to Improve Transparency and Accountability of the Indonesian National Police (INP) under DFAT – AIPJ2	\$ 93,509
The Asia Foundation (TAF)			Effective, Efficient and Strong Governance or ERAT	\$ 196,645
U.S. Department of State			ELEVATE (Enhancing the Leverage of WEHRDs in Sustaining the Environment)	\$ 1,481,481
CLUA			ENSHRINEMENT 2: Enhancing Efficient, Effective, Balancing and Inclusive Low-Emission Development Strategy Planning and Implementation Processes in Papua Province	\$ 197,578
Kemendes			Institutional strengthening to improve Village Service Delivery Project: Subcomponent 2B	\$ 3,774,839
Total All projects				\$ 30,588,344

ANNEX 5

Memorandum of Understanding (MoU) & Cooperation Agreement (CA) Signed

No	Institution	Type	Cooperation Subject	Signed on	Expired
1	Direktorat Jenderal Penegakan Hukum Lingkungan Hidup dan Kehutanan	CA	Penguatan Kapasitas Kelembagaan Penegakan Hukum Lingkungan Hidup dan Kehutanan	11 November 2022	10 November 2027 (5 years)
2	Komisi Pemilihan Umum (KPU)	MOU	Program Dukungan Bagi Peningkatan Integritas, Akuntabilitas, dan Transparansi dalam Pemilihan Umum	07 November 2022	07 November 2027
3	Pemerintah Provinsi Kalimantan Timur	MOU	Dukungan Pelaksanaan dan Pengembangan Program Perubahan Iklim	31 October 2022	31 October 2027 (5 years)
4	Pemerintah Daerah Kabupaten Maros	MOU	Pengembangan Model Desa Inklusi di Kabupaten Maros	18 August 2022	18 August 2025 (3 years)
5	Program Studi Agama Dan Lintas Budaya Sekolah Pascasarjana Lintas Disiplin Universitas Gadjah Mada	CA	Penyelenggaraan Program Merdeka belajar, kampus Merdeka (MBKM) "Inklusi Social menuju Kewargaan Inklusif"	15 August 2022	15 August 2024 (2 years)
6	Direktorat Jenderal Kebudayaan Kementerian Pendidikan, kebudayaan, Riset, Dan Teknologi	CA	Penguatan Lembaga dan pemberdayaan Penghayat Kepercayaan Terhadap Tuhan Yang Maha Esa dan Masyarakat Adat	09 August 2022	09 August 2025 (3 years)
7	KEMENDAGRI (Direktur Jenderal Otonomi Daerah)	CA	Penguatan Evaluasi Kinerja Penyelenggaraan Pemerintahan Daerah (EPPD)	09 Mei 2022	15 December 2022
8	Pemerintah Kota Pekalongan	MoU	Pelaksanaan Proyek Safekeeping-Surviving-Sustaining Towards Resilience: 3 S Approach to Build Coastal City Resilience to Climate Change Impacts and Natural Disasters (Melindungi-Mempertahankan-Melestarikan Menuju Ketahanan: Pendekatan 3S untuk Membangun Ketahanan Kota Pesisir Terhadap Dampak Perubahan Iklim dan Bencana Alam di Kota Pekalongan, Provinsi Jawa Tengah) melalui Pendanaan Adaptation Fund (AF) di Kota Pekalongan	20 April 2022	20 April 2027 (5 years)



Financial Report



governance
reform in
Indonesia

**DIRECTORS' STATEMENT LETTER
RELATING TO
THE RESPONSIBILITY ON THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2022
THE PARTNERSHIP FOR GOVERNANCE REFORM**

We, the undersigned:

1. Name : Laode M. Syarif
Office address : Jl. Taman Margasatwa Raya No. 26C, Ragunan, Jakarta Selatan
Domicile as stated in ID Card : Makasar
Phone Number : 021-22780580
Position : Executive Director
2. Name : Budi Setiawan
Office address : Jl. Taman Margasatwa Raya No. 26C, Ragunan, Jakarta Selatan
Domicile as stated in ID Card : Jakarta
Phone Number : 021-22780580
Position : Head of Finance and Grants

State that:

1. We are responsible for the preparation and presentation of the financial statement;
2. The financial statements have been prepared and presented in accordance with Indonesian Financial Accounting Standards;
3. a. All information contained in the financial statements is complete and correct;
b. The financial statements do not contain misleading material information or facts, and do not omit material information and facts;
4. We are responsible for the Organization internal control system.

This statement letter is made truthfully.

Jakarta, October 9, 2023

Executive Director

Head of Finance and Grants

Laode M. Syarif



Budi Setiawan

Kemitraan bagi Pembaruan Tata Pemerintahan di Indonesia

Jl. Taman Margasatwa No. 26C, Kel. Ragunan, Kec. Pasar Minggu, Jakarta Selatan 12550
telp. 021 22780580 * fax. 021 22780588 * www.kemitraan.or.id



INDEPENDENT AUDITORS' REPORT

No: 00200/2.061/AU.1/11/1670-2/1/X/2023

Board of Trustees, Supervisory, Executive and Management
The Partnership for Governance Reform

Opinion

We have audited the financial statements of The Partnership for Governance Reform ("the Organization"), which comprise the statement of financial position as at December 31, 2022, and the statement of activities, the statement of changes in net assets and the statement of cash flows for the years then ended, and notes to the financial statements including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2022 and its financial performance and its cash flows for the year then ended, in accordance with Indonesian Financial Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Standards on Auditing established by the Indonesian Institute of Certified Public Accountants. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements paragraph of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Indonesia, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

As more fully described in Note 16 to the financial statements of The Partnership for Governance Reform, the Organization may be materially impacted by the outbreak of a novel coronavirus (COVID-19), which was declared a global pandemic by the World Health Organization in March 2020. Our opinion is not modified with respect to this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Revenues recognition from donor

Refer to Notes 2i "Summary of Significant Accounting and Financial Reporting Policies - Revenues and Expenses Recognition", the Organization's Donation for the year ended December 31, 2022 are amounted USD 4,719,058. We focused on Donation as the Organization received from several Donors with different project period in the current year.

How the matter was addressed in our audit:

- Review of the donor agreements to ensure that they are properly executed, identify any restrictions or conditions imposed by the donor, and determine the appropriate accounting treatment for the revenue recognition.
- Verification of donations received, select a sample of donations received during the period and verify that they are properly recorded in the accounting system, accurately valued, and in compliance with any donor restrictions or conditions.

RAMA WENDRA
REGISTERED PUBLIC ACCOUNTANTS

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- Testing of internal controls related to revenue recognition, including the processes for receiving and recording donations, verifying compliance with donor restrictions or conditions, and determining the proper recognition of revenue.
- Review of grant agreements and related expenses to ensure that expenses related to the grants are properly recorded and accounted for in accordance with the donor's restrictions or conditions.
- Send confirmations to donors who have pledged donations to verify the accuracy of the recorded amounts and the terms of the Donations.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The list of inventory of non-expendable equipment and summary activity report per project as presented in Supplementary Information are presented for the purposes of additional analysis and not required part of the auditing procedures applied in the audit of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Indonesian Financial Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

RAMA WENDRA
Registered Public Accountants



Pandapotan Gabriel, CA, CPA
Public Accountant License No. AP. 1670

Jakarta, October 9, 2023



NOTICE TO READERS

The accompanying financial statements are intended to present the financial positions, results of operations, changes in net assets and cash flows in accordance with financial accounting standards in Indonesia and not those of any other countries and jurisdiction. The standards, procedures and practices to audit such financial statements are those auditing standards issued by Indonesian Institute of Certified Public Accountants.

Statement of Financial Position
THE PARTNERSHIP FOR GOVERNANCE REFORM

As of December 31, 2022 and 2021

(Expressed in USD, unless otherwise stated)

	Notes	2022	2021
ASSETS			
Current Assets			
Cash and cash equivalent	4	3,614,797	3,916,109
Program receivable	5	142,863	-
Advances	6	42,882	58,209
Prepaid expenses	7	24,268	26,278
Total Current Assets		3,824,810	4,000,596
TOTAL ASSETS		3,824,810	4,000,596
LIABILITIES AND NET ASSETS			
Current Liabilities			
Accruals	8	446,983	349,828
Taxes payable	9	149	5,228
Total Current Liabilities		447,132	355,056
Noncurrent Liabilities			
Post-employment benefit obligation	10	70,988	64,656
TOTAL LIABILITIES		518,120	419,712
NET ASSETS			
Restricted	11	3,061,635	3,180,732
Unrestricted		245,055	400,152
TOTAL NET ASSETS		3,306,690	3,580,884
TOTAL LIABILITIES AND NET ASSETS		3,824,810	4,000,596

See accompanying Notes to Financial Statements
which are an integral part of the Financial Statements taken as a whole

Statement of Activities

THE PARTNERSHIP FOR GOVERNANCE REFORM

For the Years Ended December 31, 2022 and 2021

(Expressed in USD, unless otherwise stated)

	Notes	2022			2021		
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
REVENUES							
Contributions	12	381,459	4,719,058	5,100,517	320,433	5,231,835	5,552,268
Interest income		26,520	3,638	30,157	31,333	1,629	32,962
Other income		81,882	-	81,882	32,690	3,337	36,027
Total Revenues		489,861	4,509,755	5,212,556	384,456	5,236,801	5,621,257
EXPENSES							
Programme expenses	13	(348,237)	(4,485,357)	(4,833,594)	(298,990)	(3,224,600)	(3,523,590)
Operational support expenses		(433,526)	-	(433,526)	(451,573)	-	(451,573)
Other expenses		-	(212,941)	(212,941)	-	-	-
Refund to donors		-	(34,604)	(34,604)	-	-	-
Total Expense		(781,764)	(4,519,961)	(5,514,665)	(750,563)	(3,224,600)	(3,975,163)
(Decrease) increase in net assets before other comprehensive income		(291,903)	(10,206)	(302,109)	(366,107)	2,012,201	1,646,094
OTHER COMPREHENSIVE INCOME							
Actuarial gain or loss		27,915	-	27,915	(607)	-	(607)
(Decrease) increase in net assets after other comprehensive income		(263,988)	(10,206)	(274,194)	(366,714)	2,012,201	1,645,487

See accompanying Notes to Financial Statements
which are an integral part of the Financial Statements taken as a whole

Statements of Changes in Net Assets
THE PARTNERSHIP FOR GOVERNANCE REFORM
For the Years Ended December 31, 2022 and 2021
(Expressed in USD, unless otherwise stated)

	Notes	2022			2021		
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
NET ASSETS AT BEGINNING OF THE YEAR		400,152	3,180,732	3,580,884	815,632	1,119,765	1,935,397
(Decrease) increase in net assets after other comprehensive income		(263,988)	(10,206)	(274,194)	(366,714)	2,012,201	1,645,487
Adjustment for closing project ended December 31, 2022 and 2021		108,891	(108,891)	-	(48,766)	48,766	-
NET ASSETS AT END OF THE YEAR	11	245,055	3,061,635	3,306,690	400,152	3,180,732	3,580,884

See accompanying Notes to Financial Statements
which are an integral part of the Financial Statements taken as a whole

Statement of Cash Flow
THE PARTNERSHIP FOR GOVERNANCE REFORM

For the Years Ended December 31, 2022 and 2021

(Expressed in USD, unless otherwise stated)

	<u>2022</u>	<u>2021</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Contributions	5,100,517	5,552,268
Interest income	30,157	32,962
Other income	81,882	36,027
Expenses	(5,514,665)	(3,975,163)
Adjustment for increase in employee benefits obligation	<u>34,247</u>	<u>4,816</u>
(Decrease) in net assets from operating before changes in working capital	<u>(267,862)</u>	<u>1,650,910</u>
(Increase) in program receivable	(142,863)	215,543
(Increase) decrease in advances	15,328	18,183
(Increase) decrease in prepaid expenses	2,009	49
Increase (decrease) in accruals	97,155	(108,904)
Increase (decrease) in taxes payable	<u>(5,079)</u>	<u>(544)</u>
NET (DECREASE) IN CASH AND CASH EQUIVALENT	<u>(301,312)</u>	<u>1,775,237</u>
CASH AND CASH EQUIVALENT AT BEGINNING OF THE YEAR	<u>3,916,109</u>	<u>2,140,872</u>
CASH AND CASH EQUIVALENT AT END OF THE YEAR	<u><u>3,614,797</u></u>	<u><u>3,916,109</u></u>

See accompanying Notes to Financial Statements
which are an integral part of the Financial Statements taken as a whole



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